REGULAR MEETING OF THE
BOARD OF TRUSTEES
SOUTH CAROLINA STATE UNIVERSITY
ORANGEBURG, SOUTH CAROLINA
FEBRUARY 26, 2009

BOARD OF TRUSTEES

Mr. Lumus Byrd, Chairman
Dr. John H. Corbitt, Vice Chairman
Mr. Robert Nance, Secretary
    Mr. Earl Bridges
Mrs. Linda Edwards-Duncan
Mr. Frederick R. Gallant
    Mr. Karl V. Green
    Dr. Shirley Martin
    Mr. Jonathan Pinson
Mrs. Martha Scott Smith
    Dr. Walter Tobin
Mr. Maurice Washington
    Mr. Lancelot Wright

Ex-Officio Members
    Dr. Evelyn Fields
    Mr. Derrick Green
    Ms. Patricia Lott
    Ms. Whitney McCrae
    Mr. George Quick
    Dr. James A. Boykin, Trustee Emeritus
    Mr. Charles C. Lewis, Sr., Trustee Emeritus
MINUTES OF MEETING
SC STATE BOARD OF TRUSTEES
BELCHER HALL BOARD ROOM
FEBRUARY 26, 2009
9 A.M.

I. OPEN SESSION/CALL TO ORDER:
Chairman Lumus Byrd called the meeting to order at 9:03 a.m. upon establishment of a quorum. He asked Mrs. Mosley to read the public notice and call the roll.

II. PUBLIC NOTICE:
Mrs. Mosley stated that the meeting was being held in accordance with the Freedom of Information Act, Code Section 30-4-80. Notice of the meeting and the agenda was provided to all interested persons, organizations and news media.

III. INVOCATION: Vice Chairman Corbitt offered the invocation.

IV. ROLL CALL:
Members Present: Chairman Lumus Byrd, Vice Chairman Dr. John Corbitt, Secretary Robert Nance, Trustees Mr. Earl Bridges, Mrs. Linda Edwards-Duncan, Mr. Reginald Gallant, Mr. Karl Green, Dr. Shirley Martin, Mr. Jonathan Pinson, Mrs. Martha Smith, Dr. Walter Tobin, Mr. Maurice Washington and Mr. Lancelot Wright; Ex-Officio Members: Dr. Evelyn Fields, Mr. Derrick Green and Ms. Patricia Lott.

Members Absent: Ex-Officio Members: Ms. Whitney McCrae, Mr. Charles Lewis, Mr. George Quick, Mr. Charles Whipple and Dr. James A. Boykin.

Administrators and Others Present: President George Cooper, Assistant to the Board Mrs. Eartha Mosley, Senior Vice President Mr. John Small, Executive Director for the Board Ms. Joyce Green, Director of University Relations and Marketing Ms. Erica Prioleau, Mr. Lee Tant of the Times and Democrat Newspaper, other staff and Mrs. Isreal C. Tyler, recorder.

V. AGENDA ADOPTION:
Chairman Byrd asked for a motion to adopt the agenda as printed.

MOTION: Trustee Corbitt moved, seconded by Trustee Martin, to adopt the agenda as printed.

VOTE: Unanimous
VI. APPROVAL OF MINUTES:
Chairman Byrd called for a motion to approve the minutes of the December 4, 2008 regular meeting and the February 5, 2009 called meeting of the Board of Trustees.

MOTION: Trustee Martin moved, seconded by Trustee Edwards-Duncan, to approve the minutes of the regular meeting of December 4, 2008 and the called meeting of February 5, 2009.

VOTE: Unanimous.

VII. PRESIDENT'S REPORT:
President Cooper shared enrollment data with the Board and said the administration would be looking at trend data during the budget process and will be using that information in making recommendations on tuition in June. Tuition revenues will become much more important as time goes on because the Senate Finance Committee is not predicting any increases from the state. The President said we will get through this year even though there could be another decrease in appropriated funds in March. The President reported that the Accreditation Draft Report cited a deficiency an accounting deficiency which is being addressed by the advertisement of another accounting position; and the report cited a deficiency in productivity of scholarly published work in journals by faculty.

President Cooper stated that a meeting with the House Ways and Means Committee revealed that there will be a shortfall but conversations are leaning toward using $2.9 million of economic stimulus money for higher education. There will be an increase in Pell Grants by $500 and an increase in federal work study appropriations. Also, partnership grants will be awarded to increase in enrollment in education, but facility funds are being taken out. Any economic stimulus money received will not be spent on recurring cost items, but some of the one-time needs will be met. The Board of Economic Advisors is predicting a beginning budget of 11 to 45% lower next fiscal year. President Cooper thanked the Board for their action on the TERI Policy which will allow negotiation of salaries for those individuals who remain and will free up monies to recruit entry level faculty that come at a lower salary. The President reported that the finance staff has started utilizing integrated budget management technology and have already begun the budget process for the next fiscal year. Priorities are being set based on the strategic plan, and changes are being made on the way state bond funds will be handled. We will be able to keep the interest generated, which will be used for deferred maintenance on campus.

President Cooper said a Commemoration of the Orangeburg Massacre was held on February 8, 2009, and a documentary will be shown on PBS in October 2009. Copies will be available in the bookstore. The President said he has met with several editorial boards and has gotten to know several of the legislators such as Graham, Sanford, Clyburn and Scott. He said a lot depends on these legislators, and he encouraged board members to meet with the legislators in their areas. The President further pointed out that 87% of students at SC State come from South

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Carolina, so meetings with delegates and alumni chapters from all areas are necessary. He thanked Trustee Lott for being very instrumental in bringing funds back to the University through the alumni chapters who are responding to requests for contributions. Through those efforts, the needs of 250 students, who would probably not be here, were met.

The Clyburn Transportation Center Construction Management Advisor interviews were held, and Construction Dynamics was offered the contract. Final approval for that firm is expected by March 10, 2009. The traffic study is ongoing and should be finished by March 2, 2009, after which, the state engineers will do another assessment. An additional water tower is needed. Vertical construction will not be prohibited without the new tower, but occupancy will. It is expected that Lowman Hall could be occupied by September 2009. Renovations to Hodge Hall are well underway, and the expected occupancy date is February 2010. The most efficient use of the space will be for administration and student affairs, which would be efficient use of the space to meet all of the non-academic needs of the students.

President Cooper then informed the Board that the administration had been working with CHE on the new criteria for revising the school’s mission statement. The current mission statement does not include the major focus of the school. He stated that the administration was recommending adoption of the revised statement, which was in their packets. Chairman Byrd asked for a motion regarding the revised mission statement.

MOTION: Trustee Smith moved, seconded by Trustee Gallant, to adopt the revised mission statement. (See attachment)

VOTE: Unanimous.

The President reported on the following:

- School has received official invitation to play in the MEAC Challenge September 6, 2009, which will require rescheduling the Benedict game. The school will profit by $150,000, and transportation for the band is included in the agreement.
- Thirty applications have been received for the position of Vice President of Academic Affairs. The Board will be updated as the process continues, and it is expected that someone will be hired by the end of the spring semester.
- The announcement for the position of Vice President for Institutional Advancement has gone out, and within two weeks the announcements of Vice President for Research and one for Vice President for Student Affairs will go out.
- Chairman Byrd and the President are making preparation for the Board Retreat. Consultant Bud Shaw has been contacted for some dates in April, which would be helpful in answering some of the expected SACS questions. The dates in April that are being considered for board input are April 23, 24, 30 and May 1. This will be in addition to the June meeting.

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• The University has received an invitation to the Southern Regional Educational Seminar for schools up for reaffirmation. The president and two members of the board are invited to attend. All three may go on one day or on different dates. Scholarships are available to cover the fees for participation if needed. The President suggested that the Chair and one of the board members from the Academic Affairs Committee attend.

Gallant asked about the number of freshmen lost during fall enrollment. President Cooper explained that admissions stood firm on closing date for admitting students so that the school would be ready to receive all accepted students. Those students who had not completed all requirements were asked to finish their paperwork and return second semester. Chairman Byrd increased applications had been noted at other universities and asked if SC State was experiencing the same trend. President Cooper said, based on the responses to the two open house events this year, he expected to see an increase in application this fall. The parents and students were excited, and some completed applications on the spot. Presidential scholarships were awarded to two students, and the recruiting office is still targeting the right students for this University. HBCS usually reach out to non-traditional students to keep the numbers up. Majority and other groups are coming to the school, and employers want students with various backgrounds who are prepared for global diversity. Trustee Corbitt asked how many students were at the Greenville Center. President Cooper said there is potential reduction for support of the Greenville Center, but the University if not looking to close it. He added that relevant courses and good faculty would draw students. He said SC State will be responsive to the needs of for educational experiences that are not being met at other universities, and he hopes to keep education affordable to students who come to SC State. The school will be diligently looking for partners to offset the cost for students any necessary increase in tuition and fees. President Cooper said he, Chairman Byrd and Mr. Smalls were carefully reviewing the fiscal affairs at the University. The President said, on every front the University is being told there are no monies. He said SC State was fortunate to have a good leadership team to govern resources as well as they have.

VIII. CHAIRMAN’S REPORT:
Chairman Byrd announced the celebration of the 113th Founders’ Day coming up the first week in March. The school was founded on March 3, 1896. He said upon reflection, he was changing the theme for his tenure to “Change.” He said change is simple, but not easy. However, things will always change, and everyone has a choice on how they will react to change. Getting everyone on board is the most difficult part, but he believes the governing body is ready to embrace change and is looking forward to it. He said the SACS September visit is one for which the Board should take personal responsibility collectively and work together in the best interest of the University. He said preparation is being made to address the five areas of the SACS warning. He said establishing processes for board development and board self-evaluation are underway. He also stated that President Cooper told SC State’s story to Governor Sanford and asked for financial help. Chairman Byrd shared his passion for accountability and transparency. He then announced that

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Trustee Pinson convened a group in Columbia for the mid-term evaluation of the President, and he reported that it was a good meeting. Chairman Byrd announced the President's inauguration will be on March 27, 2009, and trustees have received their respective assignments. Trustee Byrd stated that he was part of a meeting with the Presbyterian College School of Pharmacy and USC who are collaborating with the Confucius Institute with China. He is hoping that SC State can become a part of that collaboration.

Trustee Washington requested an executive session in regard to pending litigation.

IX. EXECUTIVE SESSION:
Chairman Byrd called for a motion to go into executive session to receive legal advice on the SACS litigation.

MOTION: Trustee Tobin moved, seconded by Trustee Edwards-Duncan, that the Board go into executive session for the purpose of receiving legal advice on the SACS litigation referencing trustees.

X. OPEN SESSION RECONVENE:
Chairman Byrd stated that the Board went into executive to receive legal advice on legal matters regarding the University and individual trustees. He asked if there was any motion regarding the discussion.

MOTION: Trustee Bridges moved, seconded by Trustee Washington, to have audits of the 2006, 2007 and 2008 Low Country Classics conducted by the internal auditor prior to engaging an outside firm as voted upon at the February 5, 2009 meeting.

DISCUSSION: Trustee Bridges said this is the kind of work for which the internal auditor was hired, and if after her review an outside firm was needed to conduct a forensic audit then one could be engaged. He said such a step at this juncture was cost prohibitive and was not in keeping with protocol as outlined in University policy.

VOTE: IN FAVOR: Karl Green, Earl Bridges, Shirley Martin, Lance Wright, Jonathan Pinson, Linda Edwards-Duncan, Martha Smith, Reginald Gallant and John Corbitt
IN OPPOSITION: Lumus Byrd and Walter Tobin

Trustee Smith said the trustees had a discussion regarding mileage and per diems and Decided, in view of the economic times, that each trustee would make an individual decision on whether he/she would request reimbursement for mileage or a per diem for University travel.

Trustee Martin announced that Trustee Smith would be honored this evening as the recipient of the Midlands Humanitarian of the Year Award.

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STANDING AND AD HOC COMMITTEE REPORTS:

a. Academic Affairs and Faculty Liaison Committee

Trustee Martin said her committee had one action item to bring before the Board. She said the administration was requesting a program name change from Educational Technology Services to the Office of Extended Studies. She said this change was being recommended because more non-traditional students would get involved in higher education.

MOTION: Trustee Washington moved, seconded by Trustee Gallant, to approve the programmatic name change.

VOTE: Unanimous.

Trustee Washington asked for a research incentive plan update. President Cooper said one would be presented at the next board meeting. Trustee Washington then asked about the proposed joint engineering program with USC and Clemson and about the Land Surveyor program. He said he had received an email from Dean Lewis that indicated the infrastructure for the Land Surveyor program was in place. Trustee Washington requested an update on all of these initiatives. Dr. Teal said the Land Surveyor program had gone through the Education Policies Council. Trustee Washington shared that it also had strong support from the State Board of Engineers. Dr. Teal said she would follow-up on the programs.

b. Budget, Audit, Facilities & Grounds Committee

Mr. Smalls stated there were two action items from this committee: The purchase of chillers and completion of the lighting project. He said the chiller purchase would total $1.5 million, and if approved today could be in place by the April cooling season. He said completion of the lighting project would cost $350,000, which could be taken from the Master Lease Program through the State Treasurer’s Office.

MOTION: Trustee Corbitt moved, seconded by Trustee Smith, for approval to purchase the chillers and for completion of the lighting project.

DISCUSSION: Trustee Washington asked if refinancing existing bonds at a lower interest rate would be feasible as opposed to having several debts out there. Mr. Smalls said the Master Lease Program only deals with equipment. Tuition bonds could not be collapsed with anything else. Those are two very different funding sources that cannot be collapsed into one. Trustee Washington asked if any debts could be refinanced at lower interest rates. Mr. Smalls responded that the Real Estate Foundation University Village debt through Bank of America is the only one that could possibly be lowered. He added that bonds through the Treasurer’s office are set at 3.3 percent with a ten-year payback period.

VOTE: Unanimous.

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Mr. Smalls stated that tuition and fee increases were usually done in April, but due to the economic climate and timing of state budgeting, he was recommending that this recommendation be delayed until June, after the General Assembly sets the budget for the state. Mr. Smalls said notification would be sent out to parents stating that there would possibly be a tuition and fee increase. President Cooper said such notification would be going out immediately. He said it is much better to prepare a budget that includes revenue and expenditures at the same time. The Board agreed by common consent to wait until June for a recommendation on any tuition and fee increase.

Trustee Martin asked what percent of the budget came from the state. Mr. Smalls answered 13%. She also wanted to know what percent of students get financial assistance. Mr. Smalls answered about 80%. Dr. Valerie Fields said the there would be an increase in PELL grants. Trustee Martin asked what impact all of this would have on needs-based students. Dr. Fields answered that students will know when they leave that tuition and fees have not been set any may increase. She said as soon as those fees are set the students will be notified. Board members were concerned on how incoming freshmen would be impacted. Trustee Corbitt asked what percent of expenses are covered by financial aid. Dr. Fields said students do not all receive the same amount. Some students receive a combination of financial aid and scholarships and get all fees paid. Others receive refunds. It all has to do with the income of the family.

c. Athletics and Student Affairs
Trustee Washington extended commendation to Dr. Valerie Fields and her team for their participation in the Academic Olympics in Monks Corner. He said they received only 48 hours notice, but represented the University extremely well. He was proud of the great job that they did. He said Claflin always participates, but this was a first for SC State.

d. Institutional Advancement, Marketing, Public Relations and Fundraising Committee
Trustee Pinson said they had one action item. He said his committee was recommending approval to add the Chairman of the Board of Visitors as an ex-officio member of the Board of Trustees.

MOTION: Trustee Martin moved, seconded by Trustee Edwards-Duncan, that the Chairman of the Board of Visitors be added as an ex-officio member of the Board of Trustees.

VOTE: Unanimous.

Trustee Pinson said that the administration was moving forward with the Razor Edge program like m any other universities were doing.
e. Research, Economic Development and 1890 Programs
   No action items.

X. OTHER ITEMS FOR DISCUSSION:
   Low Country Classic Financial Report – Trustee Washington requested, since it
   was already prepared, that Mr. Smalls be allowed to present a financial report on
   2008 Low Country Classic. Mr. Smalls made the presentation and distributed
   copies to board members.

XI. ADJOURNMENT:
    Chairman Byrd asked for a motion to adjourn the meeting. Trustee Corbitt moved,
    seconded by Trustee Tobin, to adjourn the meeting. The motion carried, and the
    meeting was adjourned at 3:35 p.m.

    [Signatures]
    CHAIRMAN, BOARD OF TRUSTEES   SECRETARY, BOARD OF TRUSTEES

    [Signature]
    TRANSCRIBER
    ICT Professional Services, LLC
The following is the revised mission statement as voted upon by the Board of Trustees on February 26, 2009.

**NEW REVISION TO BE APPROVED BY THE SCSU BOARD (Changes in Red)**

South Carolina State University (SCSU) is a historically Black public 1890 land-grant senior comprehensive institution of approximately 4,500 – 6,000 students. Located in Orangeburg, South Carolina, SC State is committed to providing affordable and accessible quality baccalaureate programs in the areas of business, applied professional sciences, mathematics, natural sciences, engineering, engineering technology, education, arts, and humanities and programs at the master’s, educational specialist, and doctor of education levels.

SC State University prepares highly skilled, competent and socially aware graduates to enable them to work and live productively in a dynamic, global society. Through technology and traditional methods of teaching and learning, research, and service, the University enhances the quality of life of citizens and contributes to the economic development of the state and nation.