REGULAR MEETING OF THE
BOARD OF TRUSTEES
SOUTH CAROLINA STATE UNIVERSITY
ORANGEBURG, SOUTH CAROLINA
APRIL 30, 2010

BOARD OF TRUSTEES
Mr. Jonathan Pinson, Chairman
Dr. John H. Corbitt, Vice Chairman
Mr. Robert Nance, Secretary
Mr. Earl Bridges
Mr. Lumus Byrd
Mrs. Linda Edwards-Duncan
Mr. Frederick R. Gallant
Mr. Karl V. Green
Mr. Matthew Richardson
Mrs. Martha Scott Smith
Dr. Walter Tobin
Mr. Maurice Washington
Mr. Lancelot Wright

Ex-Officio Members
Dr. Evelyn Fields
Mr. Nathaniel Howard
Mr. Zachary Middleton
Ms. Kay Snider
Mr. Jackie Steele
Mr. George Quick
Mr. Charlton Whipple
Dr. James A. Boykin, Trustee Emeritus
Mr. Charles C. Lewis, Sr., Trustee Emeritus
MINUTES OF REGULAR MEETING
BOARD OF TRUSTEES
SOUTH CAROLINA STATE UNIVERSITY
LOWMAN HALL BOARDROOM
APRIL 30, 2010
9 A.M.

I. OPEN SESSION/CALL TO ORDER:
Chairman Jonathan Pinson called the meeting to order at 9:20 a.m. and asked Mrs. Mosley to read the public notice and call the roll.

II. PUBLIC NOTICE:
Mrs. Mosley stated that the meeting was being held in accordance with the Freedom of Information Act, Code Section 30-4-80. Notice of the meeting and the agenda was provided to all interested persons, organizations and news media.

III. INVOCATION: Dr. John Corbitt gave the invocation.

IV. ROLL CALL:
Members Present: Chairman Jonathan Pinson, Vice Chairman John Corbitt, Secretary Robert Nance, Trustees Mr. Earl Bridges, Mr. Lumus Byrd, Mrs. Linda Edwards-Duncan, Mr. Reginald Gallant, Mr. Karl Green, Mr. Matthew Richardson, Mrs. Martha Smith, Dr. Walter Tobin, Mr. Maurice Washington and Mr. Lance Wright; Ex-officio Members Dr. Evelyn Fields, Mr. Zachary Middleton, Ms. Kay Snyder and Ms. Vemell Brown (First Vice Chair National Alumni Association substituting for Mr. Nathaniel Howard).

Members Absent: Ex-officio Members Mr. Nathaniel Howard, Mr. George Quick, Mr. Charles Whipple, Mr. Jackie Steele, Dr. James Boykin and Mr. Charles Lewis.

Administrators and Others Present: President George Cooper, Mr. John Smalls, Dr. Joyce Blackwell, Dr. Dale Wesson, Dr. Charles Smith, Mr. Anthony Holloman, Mr. Edwin Givens, Ms. Charlene Johnson, Executive Director for the Board Ms. Joyce Green, Assistant to the Board Mrs. Eartha Mosley, other staff, Ms. Dale Linder-Altman of the Times and Democrat Newspaper, Mr. Wayne Washington of The State Newspaper and Ms. Isreal C. Tyler, recorder.

V. AGENDA ADOPTION:
Chairman Pinson called for a motion to adopt the agenda changing the order of the items to have executive session before election of officers.

MOTION: Trustee Washington moved, seconded by Trustee Corbitt, to adopt the agenda as amended.

VOTE: The motion carried.

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President Cooper reported that the Men’s and Women’s tennis teams had a very successful year. He invited the team to the meeting to be recognized by the Board. He asked Coach Judd to make comments. Coach Judd said he was very proud of both teams. The Women have won six straight MEAC Championships, and the Men have won six of the last seven MEAC Championships. He said the NCAA would announce on Tuesday where the teams will be playing in the NCAA Tournament. The players introduced themselves announcing their majors and what country they were from. President Cooper said the University will host a proper send off on May 11 at 11:30 p.m. in the State Room. Coach Judd said his players have worked really hard on the tennis courts and in the classrooms. There have been lots of injuries, but the players played with so much heart. They fought hard in spite of their injuries and won championships. Chairman Pinson expressed congratulations on behalf of the Board, and all of the board members wished them well in the coming tournament.

VI. APPROVAL OF MINUTES:
Chairman Pinson called for a motion to approve the minutes of the February 26, 2010 regular meeting of the board and the March 30 and April 15 called meetings of the Board of Trustees.

MOTION: Trustee Smith moved, seconded by Trustee Edwards-Duncan, to adopt the minutes of the February 26, 2010 regular meeting of the board and the March 30, 2010 and April 15, 2010 called meetings of the Board of Trustees.

VOTE: The motion carried.

VII. CHAIRMAN’S REPORT:
Chairman Pinson announced the two new board members: Patricia Lott and Robert Waldrep, and he congratulated Robert Nance who was reelected to the Board. The Chairman announced that the Board Retreat would be held on June 27-30, 2010 at Charleston Place in Charleston, and he said the Board would be looking for sponsorships to help cover the expenses. Retreat topics will include fundraising, trustee fiduciary responsibilities, understanding the budget, identifying the key financial drivers at the University in the area of financial management and creative ways of raising revenues/funding. He stated that everyone should have received the draft SACS response.

VIII. PRESIDENT’S REPORT:
President Cooper announced that Patricia Harris, Diversity Officer at the McDonald’s Corporation would be the speaker for commencement. He said there would be a reception in her honor on Thursday May 6 from 5-7 p.m. He commented that it was a little unusual for the commencement speaker to come in a day early, but this activity was being planned and individuals from the community, students, alumnus and others recommended by the Board would be invited to attend. He also stated that the Clyburns’ would be invited, since Mrs. Emily Clyburn would be receiving an honorary doctorate the next day.
President Cooper shared that the timeline to respond to SACS is eight weeks, and the final SACS results will be received in December 2010. The President announced that the current strategic plan ends in 2011, and he has initiated conversations to develop a transitional plan. He said he would like someone from the Board to serve on the reconstituted strategic planning committee that will help frame the goals for the next five-year period. President Cooper announced the initiation of the Student Leadership Academy on campus. Dr. Jackie Epps will lead this endeavor to help students develop stronger leadership skills as well as the soft skills many students lack. He will be using honor students as the first participants.

The President shared that Phillip Adams was selected in the 7th round draft of the NFL and three football players received free agency agreements. He said this affirms the great work of Coach Pough, the athletic staff and faculty. President Cooper said he would be meeting with the Secretary of Agriculture to secure an MOU with USDA. He also announced an upcoming visit from the Department of Energy that will bring information, which may mirror some things in the Leadership Academy that will prepare students for careers in nuclear energy in South Carolina. Budget hearings will be held on March 4. Dr. Cooper said he was elected Chair of the Council of 1890 Presidents. He also informed the Board that President Obama issued an executive order to set aside funds in agencies for HBCUs. The President announced that architectural sketches for the new engineering building were complete. Dr. Cooper also informed the Board that the Tanzania textbook development project is similar to those developed for Zanzibar. The goal is to provide 2.5 million textbooks for students in Tanzania. He stated that Dr. McIntyre is providing great leadership on this project, which has been distinguished as a program to watch among minority institutions.

IX. STANDING AND AD HOC COMMITTEE REPORTS:
    a. Academic Affairs and Faculty Liaison Committee
Trustee Corbitt shared that he attended the National Conference of Trustees in Florida last month. He said one thing stressed was concern about courses that have a lot of failures. He asked Dr. Blackwell to investigate and tighten up this issue at SC State, since one teacher failed 2/3 of the class and there were other classes with high failure rates. Trustees Corbitt said there needs to be a little more monitoring of the teachers. He said he understood that quite a number of students were dropping classes and not buying textbooks, but the consultant in Florida said some teachers are teaching the same way some subjects were taught 30 years ago. Trustee Corbitt said there was a high failure percentage rate across the board in various courses. Dr. Blackwell said the Chairs are trying to respond to this, but it takes effort on the part of students and teachers. She felt that the teachers were up on the latest techniques of teaching the courses, but appropriate staff will be monitoring this in the future. Trustee Corbitt said the national graduation rate is 54%, and SC State is down to 45%. He expressed his disappointment that SC State was nine points below the national average and asked what strategies would be put into place to get the Institution at least back up to the national average. Trustee Corbitt said preparation for the Honors College is going quite well, and he asked the committee to step up the efforts to get a good PR piece ready. Trustee Pinson said he and Trustee Corbitt met with alumni in Greenville who did not know anything about the opening of an

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Honors College at SC State. Trustee Corbitt said we need a big opening ceremony.

Trustee Corbitt said his committee was recommending two additional honorary doctorate degrees to be given at commencement. One degree would go to the speaker Ms. Patricia Harris and the other to Attorney Fred Moore. Mr. Moore’s recommendation and documentation was submitted by the SGA President Zachary Middleton. Trustee Corbitt said a formal process of recommending honorary degrees was adopted in 1999. He said the Board needed to look at that again and follow those guidelines in the future. Trustee Washington asked that a discussion of the honorary doctorate recommendations be held in executive session. Trustee Byrd stated that unless it was a contractual or legal matter it should not be discussed in executive session. Trustee Washington stated that he felt it was a legal issue.

**List of May Graduates:**

**MOTION:** Trustee Corbitt moved, seconded by Trustee Tobin, for approval of the list of graduates for the May commencement.

**VOTE:** Unanimous.

Trustee Washington asked to meet in executive session on restructuring. Chairman Pinson said that issue would be brought to the Board at the June retreat. Trustee Tobin reiterated that meeting back to back does not allow time for the administration to review, correct or bring some resolution to some minor issue. He said if there were a two week window more could be accomplished at the board meetings. Chairman Pinson said some of these issues should be worked out by the committees before coming to Orangeburg. He said lots of questions are asked and answered during committee meetings, and a conference call could suffice for working out some issues that pop up. Trustee Corbitt said that he is concerned that restructuring is pushed back at every meeting since first presented. Trustee Byrd said this was not an issue for executive session. He said it was a public meeting and the issue of restructuring should be open to the public. Trustee Corbitt said some of the issues are personnel issues, and personnel matters are legitimate issues for executive session.

**b. Institutional Advancement, Marketing, Public Relations and Fundraising Committee**

Trustee Smith complimented Mr. Holloman and his group for their efforts in expanding the reach of SC State. She also stated that his restructuring the department seemed positive.

**Naming Rights:** Trustee Smith said her committee would continue to refine the Naming Rights process and bring recommendations to the Board. She asked, however, that the Board consider the recommendations being brought today.
Her committee was recommending to the full Board approval to name the new science and engineering auditorium the Flour Daniel Science and Engineering Auditorium. Flour Daniels is proposing a gift of $155,000 over a three-year period. She said her committee was also recommending naming the Center for Energy on the third floor of the engineering building the Savannah River Center for Energy. Savannah River is proposing a gift of $25,000. Trustee Smith said, although the square footage of the Energy Center would require a gift of $28,000, we must consider the contributions overall that Savannah River has given over the years. She said that Mr. Holloman, Mr. Small, Ms. Johnson, Dr. Lawrence and Dr. Boone serve on the Naming Rights committee.

MOTION:
Trustee Corbitt moved, seconded by Trustee Byrd, to approve naming the new engineering auditorium the Flour Daniels Science and Engineering Auditorium and naming the third floor Center for Energy the Savannah River Center for Energy.

VOTE: Unanimous

Board of Visitors: Trustee Smith stated that the Board of Visitors serves as ambassadors in the community for fundraising and recruitment. She said the current group is a very active group. She reminded the trustees that they all have an opportunity to nominate an appointee to the Board. Trustee Smith said this current group are movers and shakers, and they are really making a difference. Some of them, however, are about to rotate off the BOV. According to the by-laws, they can only serve two consecutive terms. Trustee Smith asked the Board to consider extending the term limit so the current members can serve one more term. She said a lot of momentum would be lost if the current members leave the BOV. Trustee Pinson said he would like to get an update from the BOV and Foundations on what they are working on. He said there is currently no report coming in from anybody on what they are working on. Trustee Smith said the BOV meets three times a year, and their next meeting is in early June. Trustee Smith said they have been excellent participants and they get no compensation for traveling to attend meetings. Trustee Smith said the Board Chair and anyone chairing Institutional Advancement serve as ex-officio members of the BOV. Trustee Smith asked fellow trustees to review the open slots and be prepared to make recommendations at the retreat.

MOTION: Trustee Smith moved, seconded by Trustee Gallant, to extend the current term limits of existing BOV members coming off the Board.

VOTE: Unanimous.
c. Budget, Audit, Facilities & Grounds Committee

Tuition and Fee Increases:
Trustee Washington stated that his committee was bringing to the Board a recommendation to increase tuition and activity fees for the upcoming term. He asked Mr. Smalls to share the rationale with the Board. Mr. Smalls stated that state appropriations have been reduced substantially. Major reductions have been made at the University in personnel and operating costs. There was a 7-day furlough of all personnel last year. A number of things have been looked at to increase revenues at the University, but there is still a shortage of what is needed to balance the budget. The administration is recommending approval of a 5% increase in tuition and academic fees, a $10 increase in the student activity fee per semester and a $10 per semester museum/planetarium fee. He said enrollment is projected this year at a level that can be reached, so there should not be a need for adjustments in that area this year. Trustee Washington asked what was being done by the administration to offset state cuts and enrollment issues so that the challenges and our mission can be met. He asked what strategies are in place in terms of the student mix. Only 9% are paying full cost. Ninety-one percent receive some kind of aid. Dr. Smith said as tuition increases, those who qualify for aid would receive an increase in their financial package. Dr. Smith said last year’s application pool was 6600 with a 23% yield. He said yield makes the difference, and he wants to get our yield back up to 34%. Trustee Middleton said financial literacy for students needs to be factored in. Trustee Green asked about other institution increases. Mr. Smalls answered that they are increasing by 4.8 to 7%. Trustee Pinson said this Institution is not in a competitive mode to secure other type of funds such as endowments. He said the administration should be looking at how departments can help increase their budgets. He also stated that, at the retreat, the Board will be considering who the key drivers are and what the key forces are when it comes to securing dollars. He said the historical mindset is to approve stuff and never check to see what progress is being made and how it benefits the University. No one is being held accountable to make sure things are implemented. Trustee Smith said she would prefer not to have an increase in tuition, but if there is going to be one it needs to be done in a timely fashion in order to troubleshoot and help students. Trustee Washington said the most important issue is what strategies will go into effect with the tuition increase. He said the finance officer should not be responsible for interpretation, but the financial aid director’s office should be working in conjunction with the finance office. President Cooper stated that one thing done was to set protocol on all financial awards having them clear the financial aid director’s office. Trustee Washington said student affairs, business and finance understand these decisions. The Board approved a technology assessment. Trustee Tobin said this was not the time or arena to debate the options presented to us. Trustee Gallant asked what happens when students use all their financial aid. Dr. Smith said some payment plans have been worked out so those students can stay in school. He said very few of the students who left were in good academic standing. He said an EFC higher than zero tells how much a student’s family should and can contribute. Trustee Richardson said we know and are
continually reminded where we are headed, and state appropriations are not going to be there. We cannot rely completely on tuition increases, so we ought to be focusing more strategically to get more stable sources of funding, such as private funding, etc. Trustee Richardson said he was in favor of a tuition increase for this year, but not anytime in the next five years. He said the administration should be asked to bring to the board retreat their plan to not increase 13% over the next two years. Trustee Washington pledged to hold the line on tuition increases. Trustee Corbitt said we lost $12 million dollars, and we have to make it up somehow in order to balance the budget. Trustee Byrd called for the question.

**MOTION:** Trustee Washington moved, seconded by Trustee Corbitt, to increase tuition by 5%, to increase the student activity fee by $10 per semester and to assess a $10 museum/planetarium fee per semester.

**VOTE:** IN FAVOR: Trustees Pinson, Corbitt, Nance, Bridges, Byrd, Edwards-Duncan, Green, Richardson, Tobin, Washington and Wright.

IN OPPOSITION: Trustees Gallant and Smith

Motion carried 11-2.

**Auxiliary Enterprises Increases:**
Mr. Smalls stated that the administration was recommending a 5% housing increase for Hugine Suites and a food service increase of 2.7%. These increases are in keeping with the original contract to ensure payment of debt service on Hugine Suites and in accordance with the contract clause to use the CPI for food service increases.

**MOTION:** Trustee Wright moved, seconded by Trustee Nance, for approval of the auxiliary enterprises increases of 5% for housing in Hugine Suites and a 2.7% increase for food service.

**VOTE:** Unanimous.

**Felton Laboratory Tuition Increase:**
Mr. Smalls said the administration was recommending a tuition increase to $1,500 per year for Felton beginning July 2010 with the understanding that there would be a review for assessing appropriate fees for the future. The administration was also recommending a technology fee of $20 at Felton.

**MOTION:** Trustee Byrd moved, seconded by Trustee Corbitt, to approve the tuition increase to $1500 at Felton and to assess a $20 technology fee at Felton.

**DISCUSSION:** Dr. Blackwell stated that there was a major disconnect between Felton and Academic Affairs. She said she has had conversations with the deans, the laboratory school and faculty in the School of Education. The faculty
at Felton is in dire need of training in the use of technology, and she said she plans to provide some staff development workshops. Also, the physical facilities need improvements to increase enrollment and provide quality programs. The services there are not what they should be, but we are working to improve them.

**VOTE:** Unanimous.

**Child Development Center Fee Increase:** Mr. Smalls said administration was requesting approval of an increase of $100 per week for all students in the Child Development Center beginning July 1, 2010. Trustee Washington stated that the quality of the Center reflects on SC State.

**MOTION:** Trustee Washington moved, seconded by Trustee Corbitt, to approve the fee increase at the Child Development Center to $100 per week.

**VOTE:** Unanimous.

**Facilities Contractual Matter:**
Trustee Washington stated that his committee was recommending that the Board approve the Health and Wellness concept. He said, if approved, the administration would bring quarterly progress reports to the Board.

**MOTION:** Trustee Tobin moved, seconded by Trustee Smith, for approval that the President and staff committee proceed with the Health and Wellness concept.

**VOTE:** Unanimous.

**X. EXECUTIVE SESSION:**

**MOTION:** Trustee Richardson moved, seconded by Trustee Smith, to go into executive session to discuss legal issues, personnel issues, campus security and issues regarding the awarding of honorary degrees.

**VOTE:** The motion carried

**XI. OPEN SESSION RECONVENED:**
Chairman Pinson stated that the Board went into executive session to discuss personnel issues, legal matters, campus security and bestowing of honorary degrees. He asked if there were any motions regarding the discussion.

**MOTION:** Trustee Richardson moved, seconded by Trustee Nance, to approve bestowing the honorary doctorate to the commencement speaker Patricia Harris, but to carry over the recommendation to bestow an honorary doctorate degree upon Attorney Moore.

**VOTE:** Unanimous.
XII. ELECTION OF OFFICERS:
Chairman Pinson asked if there were any nominations besides the current slate of officers (listed in bold).

a. Chairman – Jonathan Pinson
   Trustee Byrd nominated Trustee Walter Tobin for Chairman
b. Vice Chairman – Dr. John Corbitt
   Trustee Green nominated Trustee Martha Smith for Vice Chairman
c. Secretary – Robert Nance (no opposition for seat)

Chairman Pinson asked Ms. Joyce Green to distribute and tally the ballots.

RESULTS OF THE VOTE FOR OFFICERS:

a. Chairman – Tobin – 7, Pinson – 6
b. Vice Chairman – Smith 8, Corbitt – 5
c. Secretary – Nance - 13

Chairman Pinson congratulated the new officers whose terms will begin July 1, 2010. They are as follows: Dr. Walter Tobin, Chairman; Mrs. Martha Smith, Vice Chairman and Mr. Robert Nance, Secretary.

XIV. Adjournment:
Trustee Pinson asked for a motion to adjourn. It was properly moved and seconded that the meeting be adjourned. The motion carried and the meeting was adjourned at 3:20 p.m.

Jonathan Pinson
Chairman, Board of Trustees

Robert Nance
Secretary, Board of Trustees

Israel C. Tyler
Recorder
ICT Professional Services, LLC

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